



Knowledge Partner



# Conference on Dispute Resolution & Arbitration Norms for

Construction & Infrastructure Sector  
An Indian and International Perspective

Saturday  
14<sup>th</sup> February 2026

10:30 a.m.  
PHD House, New Delhi

LEGAL  
DOCUMENT  
JURIDICAL  
LAW  
COURTHOUSE  
**ARBITRATION**  
RIGHTS  
LEGAL  
LAW  
CRIME  
JUDGEMENT



India's Infrastructure and Construction sectors continues to play a pivotal role in driving national economic growth toward the **Viksit Bharat 2047** vision. In line with this aspiration, the Government of India has introduced significant policy and regulatory reforms, including the promotion and adoption of Alternative Dispute Resolution (ADR) mechanisms such as Arbitration, Conciliation, Mediation, and Judicial Settlement, along with the standardization of project documentation. These initiatives aim to minimize disputes, reduce disruptions, enhance project efficiency, and strengthen contract enforcement—thereby accelerating the pace of infrastructure development across the country.

In this context, **PHD Chamber of Commerce and Industry**, in collaboration with **ProUltimus Consulting Pvt. Ltd.**, is organizing this conference to discuss emerging developments, ongoing challenges, and best practices in dispute resolution—both within India and from global perspectives.

The event will bring together industry leaders, policymakers, legal experts, financial institutions and senior government officials. We would be honoured by your presence, or the participation of a senior representative from your organization.

We are pleased to invite you to the Conference on **Dispute Resolution and Arbitration Norms for the Construction & Infrastructure Sector – An Indian and International Perspective**, scheduled for **Saturday, 14 February 2026 at 10:30 a.m. at PHD House, New Delhi**.

A large number of delegates from Industry, senior officials of Central and State Governments, Policy Makers, Legal Experts, Thought Leaders, Financial Institutions, etc. are expected to attend the Conference. I feel honoured in inviting you to join the conference or nominate senior officials from your organization to attend. Your presence and inputs will greatly enrich the deliberations.

With regards,

**Dr. Jatinder Singh**  
Deputy Secretary General  
PHDCCI

Conference /Seminar

Exhibition

Networking Lunch

**Salient  
Features  
of The  
Conference**

## TARGET AUDIENCE

The conferences would be immensely useful for professionals forming a part of “Commercial and Legal” departments in their respective organisations, who need to stitch together myriad tax, legal and project management insights in order to arrive at optimum and competitive business decisions. Professionals specialising in the domains of law, contract management, taxes, project management and finance would also find this conference hugely beneficial.

1. Arbitration institutions
2. Asset reconstruction companies
3. Bilateral and multilateral agencies
4. Commercial banks and financial institutions
5. EPC firms
6. Equipment and technology providers
7. Financial advisory firms
8. Infrastructure developers
9. Infrastructure fund managers
10. Infrastructure-related govt. agencies
11. Legal firms
12. Policymakers and regulators
13. Practising arbitrators -Advocates, CA, CS -Tax and other sector consultants
14. Project executing agencies
15. Sectoral Advisory firms
16. State infrastructure development organisations



## BROAD AGENDA OUTLOOK

**Inaugural Session: 09:30 AM – 10:15 AM**

**Networking Coffee Break: 10:15 AM – 10:30 AM**

**Panel Discussion 1: Multiparty Arbitration in Infrastructure Disputes: 10:30 AM - 11:15 AM**

### Points of Discussion

1. Role of Interim relief - Insight on section-9 and section-17 of Arbitration & Conciliation Act in construction and infrastructure disputes
2. Emergency arbitrator / emergency interim relief (Is there any standard for granting interim relief)?
3. Liability exclusion clauses
4. Role of Debt Resolution Boards (DRBs) in Dispute Avoidance and Resolution in Multiparty Infrastructure projects.

Q & A

**Panel Discussion 2: Bank Guarantees and fraud risks detection and prevention in Infra / Construction projects: 11:15 AM - 12:00 PM**

### Points of Discussion

1. Unscrupulous encashment of Bank Guarantees in Infra / Construction projects
2. Legal Remedies / ring fencing against fraud and invocation of Bank Guarantees
3. Role of Arbitration of fraudulent invocation of a bank guarantees cases
4. Invocation of the bank guarantee by a third parties in Infra/ Construction projects.

Q & A

**Panel Discussion 3: Dispute Resolution Mechanism: Current Practices and Future Strategies in resolving infrastructure and construction disputes: 12:00 PM - 12:45 PM**

### Points of Discussion

1. Conciliation, DABs and Courts as alternative forums to Arbitration and Dispute Resolution
2. Challenge and Enforcement of Arbitration Award.
3. How and on what grounds can awards be challenged and set aside?
4. What requirements exist for recognition and enforcement of domestic and foreign awards; what grounds exist for refusing recognition and enforcement and what is the procedure?

Q & A

**Panel Discussion 4: Issues and Challenges in managing Liquidated damages in infrastructure and Construction Projects - Comparative position - 12:45 PM - 1:30 PM**

### Points of Discussion

1. How to address delays and ensure accountability in infra and construction projects?
2. Legal Considerations to be taken in account in framing liquidated damages in the contracts.
3. Drafting Suggestions for clauses on liquidated damages.
4. EOT (extension of time) issues
5. Mechanism for Calculation of the quantum of damages

Q & A

**Networking Lunch: 01:30 PM – 02:30 PM**

**Panel Discussion 5: Role of experts in Construction/ Infra Arbitration - 02:30 PM - 3:15 PM**

### Points of Discussion

1. Experience of developers/ contractors across sectors with regard to arbitration and dispute resolution in India
2. Role of international arbitration and institutional mechanism arrangements for construction and infrastructure projects.
3. Ensuring impartiality and right subject experts in deciding arbitral awards in infra / construction awards.
4. Lessons that can be learnt from global arbitration institutions?

Q & A

**Panel Discussion 7: Role of Technologies in Forensic Delay Analysis - Causation and Delay in resolving disputes in Stressed Infra and Assets - 03:15 PM - 04:30 PM**

### Points of Discussion

1. Role of emerging new technologies such as AI and ML in Forensic Delay Analysis, ERP disputes etc.
2. Indian Experience so far especially with regard to Stressed Assets and in calculating Delay damages
3. Best International Practices which can be incorporated in resolving Indian Infra and Construction assets disputes.

Q & A

**Panel Discussion 6: Limitation on recovery of damages / compensation - 04:30 PM - 05:15 PM**

### Points of Discussion

1. Notice and Filing Requirements
2. Claims - Excusable, Non-Excusable, Compensable and Non-compensable delays

Q & A

**Valedictory Session: Summing Up Day's Deliberation - 4:45 PM – 5:15 PM**

Session Ends with Networking Hi Tea: 5:15 PM Onwards

## Registration Fee:

**INR 3,000/- Per Delegate (inclusive of 18% GST)\***

**\*Early bird discounts of INR 500/- Per delegate available (on the delegate fee) on registration received with delegate fees latest by 15th January 2026!**

## PAYMENT:

**Please send Cheque/Draft in favour of “PHD Chamber of Commerce & Industry”, payable at New Delhi**  
**Please send wire transfer payments to:**

**Beneficiary:** PHD Chamber of Commerce & Industry  
**Bank Account No.:** 602220100010035  
**IFSC Code:** BKID0006022

**Bank Name:** Bank of India  
**Bank Address:** 7, Panchsheel Shopping Centre,  
New Delhi - 110017  
**Swift Code:** BKIDINBBNPL

### PAYMENT POLICY

- Full payment must be received prior to the Conference.
- Registration fee includes all documentation, lunch, tea/coffee at the Conference.
- Payments for “discounted” registrations should come in before the last date of specified discount.
- Registration Fee is non-refundable. However, changes in nominations are acceptable and prior registration is mandatory.
- The conference is a non-residential programme.

## About PHD Chamber of Commerce and Industry

PHDCCI has been working as a catalyst for the promotion of Indian industry, trade and entrepreneurship for the past 121 years. It is a forward looking, proactive and dynamic PAN-India apex organization. As a partner in progress with industry and government, PHDCCI works at the grass roots level with strong national and international linkages for propelling progress, harmony and integrated development of the Indian economy.

PHDCCI, acting as the “Voice of Industry & Trade” reaching out to more than 1,50,000 large, medium and small industries, has forged ahead leveraging its legacy with the industry knowledge across multiple sectors to take Indian Economy to the next level.

At the global level, we have been working with the Embassies and High Commissions in India and overseas to bring in the International Best Practices and Business Opportunities.

## About ProUltimus: ([www.proultimus.com](http://www.proultimus.com))

ProUltimus Consulting is one of the leading management consulting firms in India and consistently expanding across the globe.

This firm specializes in the fields of Claim Management Consultant & Arbitration Expert to the Engineering and Construction industry. The team advise in Construction and Engineering Claims and Disputes/ Arbitration matters and have been involved as Experts in the presence of leading Senior lawyers/QC's in Institutional/Ad-hoc Arbitration in more than 50 Construction and Engineering disputes/arbitration in India and abroad.

The firm primarily supports in DELAY AND CLAIM ANALYSIS to major construction and infrastructure companies in arbitration matters.

ProUltimus has analysed claims involving disputed schedule delays, variation, scope creep, mitigation, time extensions, liquidated damages, loss of productivity, defective specifications, procurement problems, deficient project management performance, property damage, advance loss of profit, cash flow impact, disruption damages.

The firm provides project control, delay analysis, claims analysis and expert testimony services to the engineering and construction industry worldwide. The professionals of ProUltimus have extensive international experience on large, complex EPC turnkey projects.

The firm services clients through its offices across globe primarily in India, Qatar and UAE and each of these offices has a substantive strength of professionals including partners and consultants with their own special area of expertise. This expertise is in areas of claims, dispute resolution, technical disputes, delay analysis and quantum calculations for capital projects.

## FOR REGISTRATION, SPONSORSHIP AND OTHER QUERIES, CONTACT:

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